FACING THE 2009 REALITY



Testing assumptions, bias and group think to drive out cost in your company's network services

OBJECTIVES:

Three key areas that reveal the health of the financial performance of your network services & infrastructure

- Test your awareness
- Test your processes
- Test for any gaps

AWARENESS TEST:

WHAT IS EFFECTIVENESS VS WHAT YOU'VE BEEN DOING



Point #1: Do you have a 10% strategy?

The potential for leaving money on the table.

AN ALTERNATIVE: A NEW METRIC CALLED THE IDEAL NUMBER

Quantifying the full potential of savings before deciding what's a satisfactory outcome.

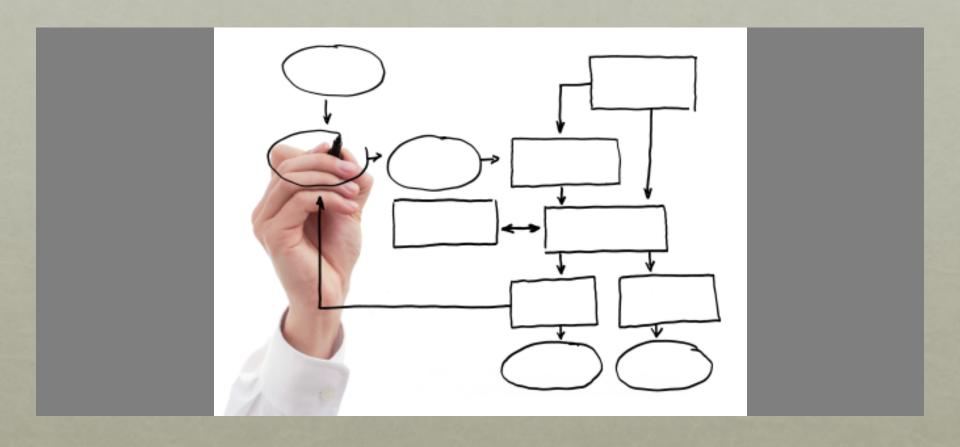
• Conventional Wisdom: Pick a number, claim victory and go home.

• **Best in Class:** It's not about what you *did* save, it's about what you *could* have saved.

• Proactive vs Reactive: Don't find yourself here again in two years.

PROCESSES TEST:

CONFIDENCE LEVEL WITH QUALITY OF DATA



Point # 2: How do you know what you know?

Confidence in your data (that you rely on for budget forecasts and decision making)

HOW YOU KNOW...

- 1. Defined everything that goes into your budget
- 2. Data is from a reliable source and has been validated
- 3. Significant few are granular enough to measure
- 4. Controls in place to flag and prevent gaps
- 5. Effective processes to address flagged problems

GAPS TEST:

THOSE AREAS MOST PRONE TO BE ROOT CAUSE OF EXCESS COST

TOP 5 FAT ZONES

- Technology / Office Changes Services not disconnected in a timely manner
- Non-Validated Accounts Accounts for various services not required for business use
- Off-Contract Usage Any service that has a contract rate where accounts are not coupled to contract
- Capacity Voids Vastly underutilized services that carry substantial fixed costs
- Unsubstantiated Service Fees Charges for changes that are not matched to the needs of the business



Point #3: What kind of change profile do you have?

Understanding the impact of change on costs

CHANGE PROFILE:

How external/internal factors will impact potential liabilities.

• Status Quo - No or minimal change in locations, providers, technologies and personnel.

• Rapid Change - An acquisition due to M&A activity.

• Continual Change - Projects that affect variables each or most quarters.

CHANGE FACTORS

• **Locations:** How many offices have you opened, closed or moved in last 12 months?

• **Personnel:** What was the difference in headcount in the last year?

• **Technology:** When was the last significant capital investment you've made in the network?

COST AVOIDANCE

+

COST MANAGEMENT

COST AVOIDANCE

Taking a strategic stance to avoid cost and explore alternatives.

 Not making bad technology decisions

• Development of options that substitute one cost for a more favorable one

Actionable tipping points

COST MANAGEMENT

Making the best of what you have to work with.

- Visibility in processes
- Managing by the numbers
- Technology consumption mindset
- Identifying key indicators Predominant Rate Factor(s)
- Processes and controls
- Tracking remedies and results

LEVERS OF CONTROL



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